

ORDNANCE SURVEY

Data ≠ Insight

Democratizing data-driven decision-making

Nick Bolton

Chief Executive Officer
Ordnance Survey



Data ≠ Insight

Democratizing data-driven decision-making

20 January 2026

Nick Bolton
CEO



WILLY
WOODBINES

FRED KAY
CROKER

Players
Please

SÉP 53

WILLSS
20 A WOODBINES

SD 9012
65-2185

SAXA
SALT

SAXA SALT

Typhoo
TEA

CONDOR TWIST

CONDOR

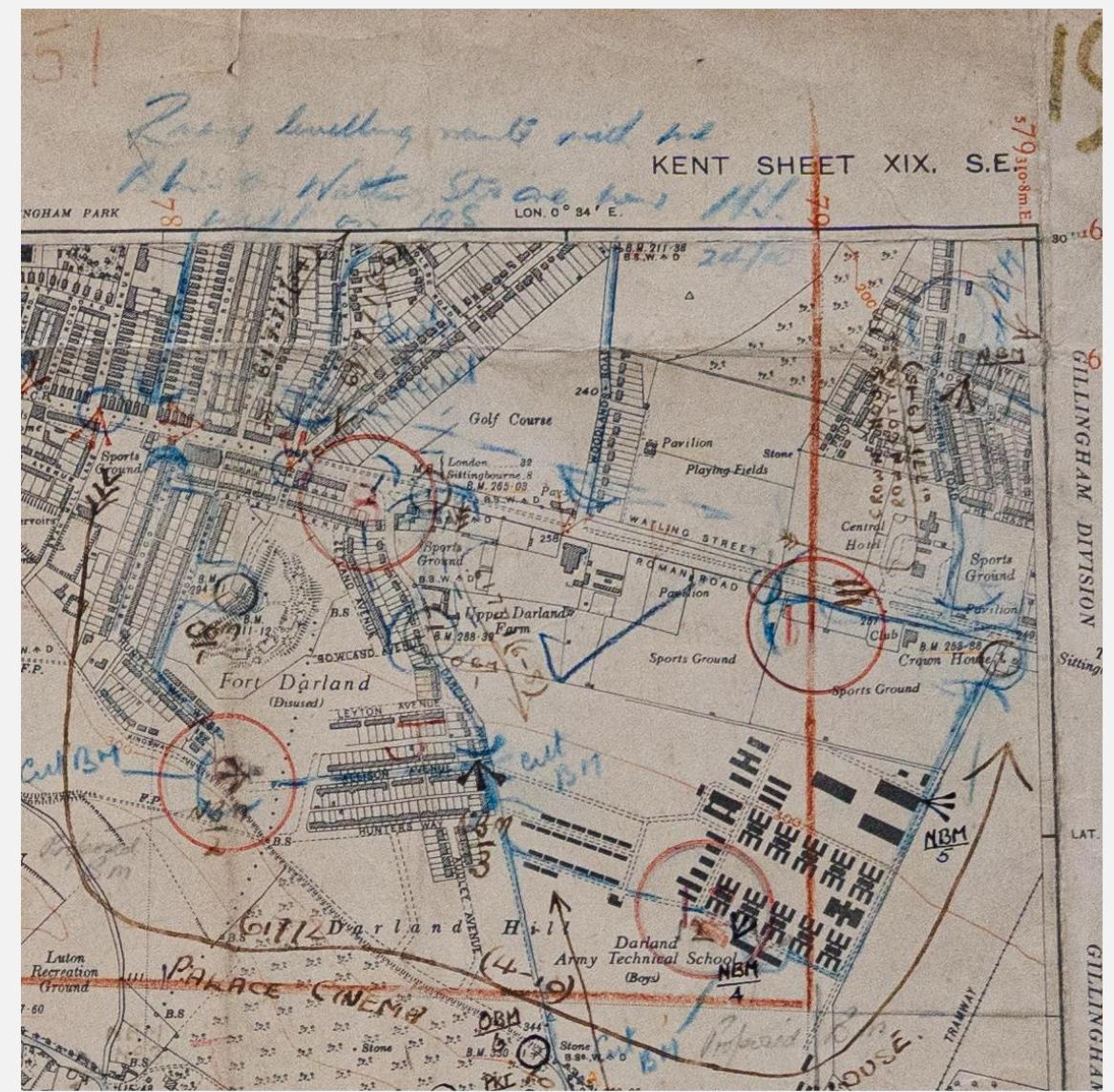
TWIST

WILLS GOLD FLAKE

GOLD FLAKE

W
WOOD

Traverse Computation							0.5. 855	
Computer W.H.J. Halford			Date 17/1/61	Traverse Number and/or Name			Town BANSTEAD	
Station	Bearing	Corr.	Corrected Bearing	Projection Distance	Sine.	Cosine	E.	N.
Tray. E3.	2 - 1	ΔE	-104.988	ΔN - 98.152	Tan.	1.06965	Bg.	226° 55' 40"
	2 - 3	ΔE	+167.064	ΔN + 205.825	Cot.	1.23209	Bg.	39° 03' 50"
Tray. E0.	2 - 1		226° 55' 40"					
	2 - X		-90° 11' 00"	2 - 3	39° 03' 50"			Mean. Bg.
	1 - 2	ΔE	136° 44' 40	2 - X	+94° 40' 44"			
	1 - Y	ΔE	-16.041	ΔN + 136.116	Tan.	1.52254	Bg.	38° 28' 00" 24° 59' 40"
	1 - 2		123° 14' 50"					
	1 - W		-135° 44' 49"	1 - Y	194° 24' 40"			Mean Bg.
			344° 30' 01"	1 - W	150° 02' 20"			
					344° 30' 00"			344° 30' 00"
2. Traverse 23.								
X			136°				521 345.536	161 214.512
			136° 44 37	-3 44 34	38.810	68524	+ 728.28	+001
1			316				521 372.131	161 186.248
			191 52 57	148°			+001	+005
			148 37 34	-6 34 28	142.651	52065	85344	146.404 403
2			328				146.404 403	064.456
			144 01 22	142 38 56	-9 38 47	101.140	60643	+008
			322				507.786	160 984.044
3			219 45 45		180°		+002	+009
			180 24 41	-12 24 29	66.192	00713	99994	507.343
			00 24 41				315	855
4			195 45 15	196 09 56	196°		+002	917.846
			16				489.359	361
5			167 08 59		183°		+003	901
			183 18 55	-18 18 37	103.323	05745	99833	855.890
			03				483.392	395
6			191 53 24		195°		+004	752.746
			195 12 19	-21 11 58	122.044	26218	96502	+017
			15				451.395	399
W			164 15 15		179°		466	982
			179 27 34	-24 27 10	111.597	00955	99995	+020
Tray.			359				452.464	393
20/1			168 02 56		167°		+005	523.373
			167 30 30	-27 30 03	63.564	21646	94630	+022
			344 30 30				466 225	338
			-30		813.856		466 220	461.316



Data

Insight



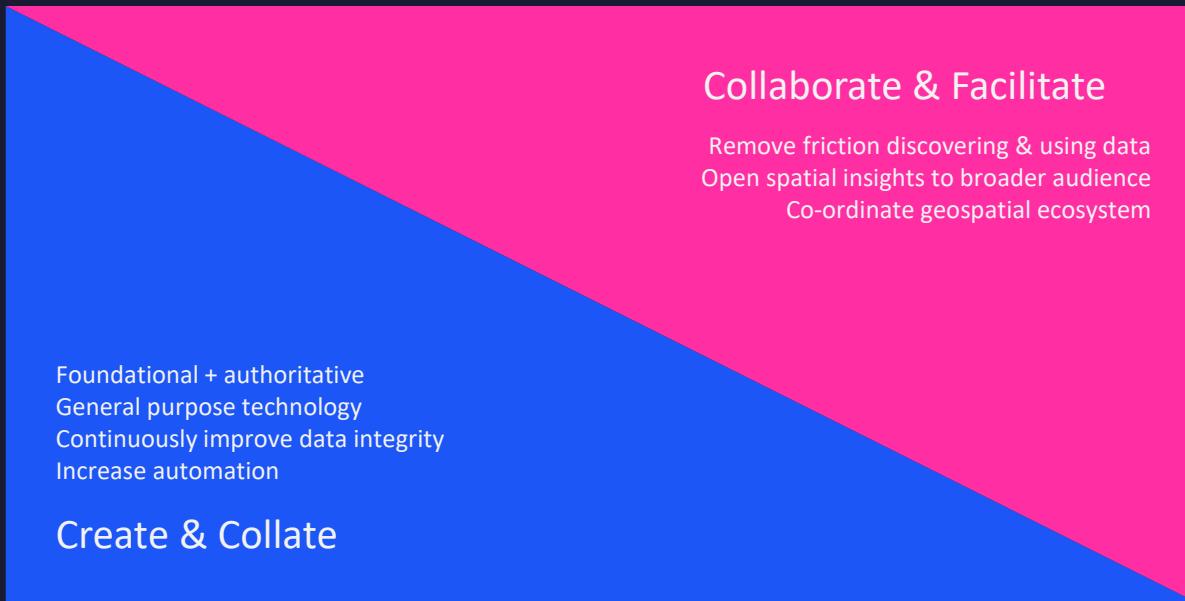
Data



Internal

Insight

Better
Data



Data



Insight



Integrated + connected data
Trusted assurance
Data discovery methods
Interfaces into everyday analysis tools

